

## Considering Sustainability and Resilience in A Location-Routing Problem

Bruna Figueiredo\* , Rui Borges-Lopes 

*Department of Economics, Management, Industrial Engineering and Tourism / CIDMA, University of Aveiro (Portugal)*

*\*Corresponding author: [bruna.figueiredo@ua.pt](mailto:bruna.figueiredo@ua.pt)*

*[rui.borges@ua.pt](mailto:rui.borges@ua.pt)*

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### **Abstract:**

**Purpose:** Growing consumer and government awareness of environmental and social issues has been pushing companies to adopt more sustainable practices. In addition, due to the uncertainty characteristic of today's competitive environment, companies must deal with disruptions efficiently. Sustainability and resilience thus become two crucial considerations in the decision-making process of managers. Despite this, when looking at some classes of problems in literature, cost is still the most, or even the only, objective addressed. This paper proposes a new multi-objective Capacitated Location-Routing Problem (CLRP) which may help decision-makers analyze the impact of considering sustainability and resilience concerns on location and distribution decisions.

**Design/methodology/approach:** A multi-objective CLRP is addressed with the following objectives: minimization of the logistics network total cost, minimization of the environmental impact of CO<sub>2</sub> emissions, and maximization of the resilience of the distribution network. Aiming to explore the effect that designing a more sustainable and resilient distribution network can have on its operating costs, the  $\epsilon$ -constraint method is applied to solve a set of instances based on real-world data.

**Findings:** Results show that when prioritizing emissions minimization, more vehicles carrying smaller payloads are generally used. Additionally, these solutions are not necessarily associated with shorter travel distances, underlining the influence of factors such as load and vehicle speed on fuel consumption. When focusing on maximizing network resilience usually a greater number of vehicles and facilities are used. Furthermore, findings suggest that costs are more sensitive to improvements in CO<sub>2</sub> emissions compared to resilience.

**Originality/value:** This paper is an exploratory study addressing a new CLRP which, besides the usual cost objective, considers sustainability and resilience as objectives. The paper evaluates the sensitivity of logistics networks cost to the improvement of their resilience and sustainability. A new multi-objective formulation is proposed and tested in instances based on real-world data. The paper may provide important managerial insights for designing sustainable and resilient logistics networks.

**Keywords:** logistics, location-routing, multi-objective, sustainability, resilience

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## 1. Introduction

Logistics plays a crucial and well-recognized role in meeting customers expectations. The proper design of a logistics network can contribute to its efficient and effective operation, ensuring the delivery of the right product in the right conditions, while meeting companies goals. Although the main goal of organizations is often to satisfy customers at the lowest possible cost, nowadays other objectives have gained relevance.

In the latter half of the 20th century, the demand for different products grew considerably, driving organizations to operate in modes of production that had long-term impacts on society and environment. Those negative impacts have forced regulatory authorities, manufacturers, and customers to reconsider economic business models and their consequences on the planet (Rajeev, Pati, Padhi & Govindan, 2017). As society awareness regarding environmental and social concerns has intensified, the need for sustainable supply chains have gained important recognition. These supply chains have become crucial in fostering companies efforts towards its sustainability-related goals, providing a balance between profits and the effects on the community and environment (Barbosa-Póvoa, 2014; Barbosa-Póvoa, Silva & Carvalho, 2018). At the same time that organizations need to ensure their competitiveness, they are also pressured to reconsider their supply chains in order to become more sustainable (Mota, Gomes, Carvalho & Barbosa-Póvoa, 2015). Progresses are being made in this regard and, even when under adverse economic scenarios, commitments to sustainable supply chain principles have been high (Barbosa-Póvoa et al., 2018).

Another concept that has recently attracted increasing attention is the resilient supply chain (Kamalahmadi & Parast, 2016; Tordecilla, Juan, Montoya-Torres, Quintero-Araujo & Panadero, 2021). Many supply chain management efforts focused on improving its financial performance, aiming to increase the return on assets. Several initiatives were implemented in this respect, namely frequent introduction of new products, to increase revenues; reduction of the supply base and adoption of just-in-time systems, to reduce costs; and outsourcing, to reduce assets. While effective in stable environments, these approaches have led to longer and more complex supply chains (Tang, 2006). In global supply chains the probability of facing new risks that might not exist at a local level increases (Tordecilla et al., 2021). These risks have a negative impact and can result in significant losses of profitability and competitiveness (Asl, Khajeh, Pasban & Rostamzadeh, 2023), emphasizing the need to design supply chains that are not only efficient but also resilient to disruptions (Kamalahmadi & Parast, 2016). A resilient supply chain should be able to prepare, respond, and recover from disturbances, ensuring a stable operation (Ribeiro & Barbosa-Póvoa, 2018). Meeting customers' expectations is crucial, even at the risk of compromising financial results in stable environments (Ribeiro & Barbosa-Póvoa, 2022). It is therefore critical to build resilient supply chains, even if it may incur additional costs (Carvalho, Duarte & Machado, 2011).

So, to respond to the increasing changes in today's competitive environment, companies need to adopt new approaches for supply chain management. They must face the challenge of planning supply chain networks that are more sustainable and also more resilient to ensure their operation under disruption scenarios. Encouraging companies to adopt more sustainable strategies to replace their traditional practices can prove challenging when it does not involve any external motivations, pressures, or other drivers (Choudhary & Sangwan, 2022). Similarly, many companies may find difficult to justify investing resources in implementing more resilient strategies, when disruptions may never occur (Tang, 2006). Therefore, it is necessary to develop decision support tools that better represent this decision-making context, from operational to strategic levels, enabling the exploration of the concepts simultaneously and the evaluation of possible trade-offs. These tools should help managers to find good compromise solutions by allowing them to analyze potential trade-offs between the costs of implementing green and resilient strategies and the benefits they may produce.

The distribution network at the end of a supply chain is of particular relevance, since it involves a large number of small flows of goods towards retailers or end customers (Prodhon & Prins, 2014). The complexity of its design increases in global supply chains, which may have to deal with a significant geographical dispersion of several customers and a large number of products and modes of transport (Mota et al., 2015). Designing these distribution networks raises two major problems, namely the location of facilities and the design of distribution routes (Prodhon & Prins, 2014). It is already well recognized that these problems represent two interdependent logistics decisions that should be approached in an integrated way as Location-Routing Problems (LRPs) (Salhi & Rand,

1989). This class of problems integrates the decisions of selecting facilities to be opened, allocating demand points to them, and designing the vehicles routes that must serve those points (Lopes, Ferreira, Santos & Barreto, 2013).

This paper addresses the concepts of sustainability and resilience in a multi-objective capacitated LRP (CLRP). The CLRP is a LRP variant that considers capacity constraints on facilities and vehicles and is the most addressed in literature (Lopes, Ferreira & Santos, 2016). The aim of this work is to solve a set of problem instances to explore the impact of sustainability and resilience on location and distribution costs. Thus, three objective functions are considered simultaneously in a multi-objective mixed integer programming model: minimizing the logistics network total cost, minimizing the harmful environmental consequences of its operation, and maximizing its resilience. To the best of the authors' knowledge, this is the first time that these objectives have been explored simultaneously in a LRP. To analyze potential trade-offs between the three objectives considered, a set of instances based on real data are solved using the  $\epsilon$ -constraint method. An instance was originally developed, and three others were adapted from cases from literature. The underlying network of each instance has different characteristics.

The remainder of this paper is organized as follows. Section 2 contains a review on multi-objective location-routing models addressing sustainability or resilience as objectives. The proposed mathematical formulation is presented in Section 3, detailing the modelling of sustainability and resilience as objectives. In Section 4, test instances are described, and results obtained are presented and discussed. Finally, preliminary conclusions are drawn in Section 5, and some perspectives for future work are pointed out.

## 2. Literature Review

Sustainability can be defined in a very broad way, so it can also be interpreted in several manners. For this reason, organizations can follow a more sustainable path by choosing different perspectives of the concept and different implementation strategies (Larrea-Gallegos, Benetto, Marvuglia & Gutiérrez, 2022). Within LRPs, sustainability is often considered according to its three-pillar composition: economy, environment, and society, popularly termed as Triple Bottom Line (Rajeev et al., 2017). Multi-objective approaches are frequently used to deal with potential trade-offs between these dimensions. Most works consider at least one function related to minimizing costs or maximizing profits. By contrast, social issues are still scarcely addressed. Although the three dimensions of sustainability are equally important, most social indicators are qualitative and thus difficult to measure (Jayarathna, Agdas, Dawes & Yigitcanlar, 2021). Considering this pillar, the most frequently applied objectives include those related to the impact of maximizing the created job opportunities (Navazi, Sedaghat & Tavakkoli-Moghaddam, 2019; Ouhader & El-Kyal, 2017; Zhalechian, Tavakkoli-Moghaddam, Zahiri & Mohammadi, 2016) and those concerned with the aspects of equity among customers (Chang, Zhou, Chen & Chen, 2017) or workers (Galindres, Guimarães & Gallego-Rendón, 2023; Rabbani, Navazi, Farrokhi-Asl & Balali, 2018).

The environmental dimension has received more attention from research community. Among the various environmental externalities generated by the logistics networks operation, emission of greenhouse gases has been the most addressed in multi-objective LRPs. Different authors have addressed bi-objective approaches considering the minimization of transportation cost and CO<sub>2</sub> emissions (Alamatsaz, Ahmadi & Mirzapour-Al-e-hashem, 2022; Heidari, Imani, Khalilzadeh & Sarbazvatan, 2022). Ouhader and El-Kyal (2017) consider a two-echelon LRP defining as objectives the maximization of created job opportunities besides the minimization of total cost and CO<sub>2</sub> emissions.

Since the amount of CO<sub>2</sub> released by a vehicle is assumed to be directly proportional to the fuel it consumes (Demir, Bektaş & Laporte, 2014), Zhang and Zhang (2022) and Nasrollahi, Razmi and Ghodsi (2018) consider minimizing this consumption to reduce emissions generated by the logistics networks. In the work of Nasrollahi et al. (2018) the expression used to measure the total fuel consumption is a function of distance travelled, road conditions, vehicle, and load carried by it. The resulting transport-related CO<sub>2</sub> emissions are calculated using a Monte Carlo based approach.

There are certain works that seek to minimize both fuel consumption and associated emissions. Zhalechian et al. (2016) consider the minimization of negative impacts of CO<sub>2</sub> emissions, fuel consumption, and energy wasted on a transportation network, in addition to the minimization of its total cost and the maximization of social benefits. In the adopted expression, fuel consumption and CO<sub>2</sub> emissions are dependent on vehicle characteristics, road

conditions, atmospheric conditions, and load carried by vehicles. Toro, Franco, Echeverri and Guimarães (2017) address a bi-objective CLRP, aiming the minimization of operational costs and the minimization of negative environmental impacts. The authors introduce and apply a new mathematical model that calculates fuel consumption and the derived total greenhouse gas emissions based on the forces acting on vehicles during their operation. In the work of Rabbani et al. (2018) CO<sub>2</sub> emissions and fuel consumption are calculated based on the expression presented by Xiao, Zhao, Kaku and Xu (2012), which is dependent on distance travelled and vehicle weight. Galindres et al. (2023) focus their work on a multi-objective CLRP that simultaneously considers the three sustainability dimensions: economic and environmental functions applied by Toro et al. (2017) are used, in addition to the social objective of balancing routes length.

Some works consider in their models not only vehicle emissions, but also emissions associated with the opening and operation of facilities (Aloui, Hamani & Delahoche, 2021; Navazi et al., 2019). In these cases, the environmental impact is quantified using emission conversion factors, corresponding to each of the respective sources or activities.

Qiu, Zhang, Chen, Wang, Pan, Sheng et al. (2020) consider sustainability challenges in a LRP with cold chain logistics. The addressed multi-objective model intends to minimize total logistics costs, greenhouse gas emissions, average waiting time of vehicles and customers, and total quality degradation of cargos. Unlike most works which use factor models to quantify emissions, the authors adopted the Comprehensive Modal Emission Model (CMEM), introduced by Barth, Younglove and Scora (2005).

The challenge of considering the minimization of environmental impacts is also addressed in emergency logistics networks (Shen, Tao, Shi & Qin, 2019) and in logistics networks operating with hazardous materials (Ziaei & Jabbarzadeh, 2021). The priorities of these networks focus on maximizing assisted demand and decreasing exposure to risk, respectively. Thus, the introduction of environmental concerns in these types of networks highlights the growing awareness of these aspects and the recognition of their importance.

Resilience as an objective function is scarcely studied in multi-objective LRP. Song, Liu, Y.Q., Sun, Chen and Xu (2021) consider the maximization of user utility in a combined location-routing-inventory problem under disruption risk.

In the field of emergency logistics, in addition to objectives related to distribution cost and time of delivery assistance, certain works also include the resilience of transport system. Wang, Du and Ma (2014) consider the maximization of the minimum route reliability for all serving vehicles of a relief distribution network, in a post-earthquake scenario. The reliability of a route is defined as the probability that drivers can safely deliver critical supplies to all demand points belonging to that route. This probability, in turn, is calculated based on the possibility of successfully traversing each link included in that route. Chang et al. (2017) consider the maximization of transport capacities of the worst path in a relief distribution network. Khorsi, Chaharsooghi, Kashan and Bozorgi-Amiri (2021) consider the maximization of the minimum reliability of network routes in a post-disaster scenario. To assess this reliability, it is assumed that each arc in the network has multiple states, which are defined by travel time.

The work of Beiki, Seyedhosseini, Mihardjo and Seyedaliakbar (2021) addresses the reliability of a transportation network at the time of a disaster. The model considers different possible routes between potential healthcare centers and demand nodes. The reliability of each one is calculated based on failure percentage and is updated based on route recovery operations.

There are relevant works addressing sustainability and resilience separately. Sustainability is more consolidated, especially the environmental pillar, being a concern even in multi-objective LRPs that deal with emergency and hazmat logistics networks. Resilience is less explored and is mostly considered in the field of emergency logistics. To the best of authors' knowledge, no work has simultaneously discussed resilience and environmental sustainability as objectives.

In fact, few studies have explored the integration of sustainability and resilience in supply chains (Negri, Cagno, Colicchia & Sarkis, 2021). Given that organizations today must face both challenges, Negri et al. (2021) identify the

need to better understand potential trade-offs and synergies between resilience and sustainability. In this sense, the authors highlight the need for decision support tools to help organizations understand the impact that integrating both concerns could have on supply chains. These tools should help decision-makers evaluate alternative sustainable and resilient solutions for supply chains, ensuring well-founded planning and management.

This work aims to fill this gap by developing and analyzing a multi-objective LRP that simultaneously addresses sustainability and resilience concerns. This integration brings the proposed model closer to the current decision-making context of supply chain managers. It is a useful tool that can help decision-makers analyze the impact of these concerns on location and distribution decisions.

### 3. Location-Routing with Sustainability and Resilience Concerns

In this section, a multi-objective mixed-integer programming mathematical model is presented for a single-echelon CLRP. Commodities are transported from facilities to demand points by a fleet of homogeneous vehicles. The goal is to determine which facilities should be opened and how routes should be designed to ensure the fulfilment of all demand points. These decisions should be made considering, simultaneously, the minimization of the logistics network total cost, the minimization of negative environmental consequences resulting from its operation, and the maximization of the network resilience.

The addressed CLRP can be defined on a complete undirected network  $G = (V, A)$ .  $V$  is a set of nodes consisting of a subset  $I$  of  $m$  potential facilities and a subset  $J = V/I$  of  $n$  customers. Every arc  $(i, j)$  belongs to set  $A$  and has an associated non-negative cost  $c_{ij}$ , corresponding to the distance separating the nodes  $i$  and  $j$ , with  $i$  and  $j$  in  $V$ .

Each facility  $i \in I$  has an opening cost  $O_i$  and a capacity  $W_i$ . Each customer  $j \in J$  has a demand  $d_j$ , fulfilled once, and must be allocated to only one facility. Customer demand is satisfied through a set  $K$  of identical vehicles, which must return to the departure facility at the end of their route. Each vehicle  $k \in K$  performs a single route and incurs a fixed cost  $F$ . The total payload of each route must not exceed the vehicle capacity  $Q$ . The total payload of all routes assigned to a facility should not exceed the capacity of that facility.

The assumptions are presented as follows:

- each customer demand  $d_j$  is deterministic and known *a priori*;
- a homogeneous fleet of vehicles with limited capacities are considered;
- each vehicle performs at most one trip;
- each customer demand  $d_j$  must be served by one single vehicle (no split-delivery);
- each route must begin and end at the same facility;
- the total load of all routes assigned to a facility should not exceed its capacity;
- the model is single period and single product;
- the speed is known and constant in each arc, although it can vary from one arc to another;
- the total number of alternative paths in each arc is known *a priori*.

The following sections provide a detailed description of the sustainability and resilience modeling.

#### 3.1. Sustainability

To address the environmental pillar of sustainability in the proposed multi-objective CLRP, the minimization of CO<sub>2</sub> emissions generated by the distribution operation was considered. It is already known that transportation is a harmful activity to the environment and human health. Pollutant emissions, noise, land use and safety hazards represent some of the negative externalities that may result from it (Bektaş, Ehmke, Psaraftis & Puchinger, 2019).

According to data provided by Eurostat, in 2020, road transport represented 77.4% of the modal split of freight transport in EU-27 (Eurostat, 2022). Emission of pollutants is the main externality of this mode of transport and also the most concerning. Its reduction has been the main focus of international agreements on climate change, since greenhouse gases contribute to the worsening of global warming (Bektaş et al., 2019). In fact, road transport,



particularly on a local and regional level, is mostly performed by trucks. The engines of trucks use fossil fuels in their operation, the burning of which produces harmful pollutants (Demir et al., 2014).

In logistics context, reduction of CO<sub>2</sub> emissions for a more environmentally friendly operational level planning has gained increasing importance. To estimate these emissions, models that directly calculate emissions or models that calculate the fuel consumed by vehicles can be applied, since they are directly proportional (Demir et al., 2014).

In the case of multi-objective LRPs it is quite common to use models based on activities or static conversion factors. These models are considered the simplest, although their application is not the most suitable for calculating input parameters of optimization problems, particularly when variations in load and speed are expected. Macroscopic models calculate emissions using an average speed value at which a certain type of vehicle travels. Microscopic models are more complex and quantify the instantaneous emissions of vehicles (Bektaş et al., 2019).

As this work deals with a problem involving operational decisions regarding the design of freight distribution routes, an adaptation of the Comprehensive Modal Emission Model (CMEM) will be used (Scora & Barth, 2006). CMEM was introduced by Barth et al. (2005), and has been used to test CO<sub>2</sub> reduction strategies (Barth & Boriboonsomsin, 2008). It is a microscopic model, presented for heavy-goods vehicles, which requires vehicle-specific parameters to calculate the estimations. Despite the complexity of the required parameters, the model is very robust and reliable. Moreover, the feasibility of its mathematical modelling makes it one of the most popular models in the optimization of more environmentally friendly transport activities (Demir et al., 2014).

CMEM can consider speed and variations in load carried by vehicles, throughout the distribution activity. The minimization of the distance travelled has been viewed as the most important objective in vehicle routing and freight transportation, often used as a surrogate for cost. However, fuel consumption is dependent on a variety of factors. Speed and payload can influence the amount of fuel consumed by a vehicle and may be important parts of routing decisions (Demir et al., 2014). The allocation of customers to a given route determines the total payload that the vehicle will carry, and the definition of the sequence in which customers are visited determines the payload between those visits. Therefore, both decisions are capable of affecting fuel consumption (Bektaş et al., 2019).

CMEM has been successfully implemented in several works. Bektaş and Laporte (2011) applied a comprehensive emissions model in a pollution routing problem. In this work, the emissions released by a given vehicle when traveling over a certain arc were dependent on factors such as distance, load, and speed. The authors considered some of the factors to be fixed (e.g., gravity and slope), while load and speed could be controlled. Koç, Bektaş, Jabali & Laporte (2014) extended the work of Bektaş and Laporte (2011) by considering a heterogeneous vehicle fleet. Qiu et al. (2020) used the CMEM in a LRP for a cold chain logistics, adding the extra energy required to maintain the freshness of products.

The function used in this paper corresponds to a simplified version of the model, and was based on the work by Koç et al. (2014). The expression used to calculate the fuel consumption was adapted, and speed and load were considered known and constant within each arc, although they may vary from one arc to another. To quantify CO<sub>2</sub> emissions, a conversion factor  $e_{CO_2e}$  was used. This factor indicates the amount of CO<sub>2</sub> produced for each liter of fuel consumed. The total emissions of a vehicle over a distance  $d$ , is then calculated as

$$Total\ emissions = e_{CO_2e}[\lambda(K_e N_e V_e d/v + M\gamma ad + \beta\gamma d v^2)] \quad (1)$$

Expression (1) comprises three modules, namely engine module, mass module, and velocity module. The first term,  $K_e N_e V_e d/v$ , corresponds to the engine module and is a linear function of the time it takes for the vehicle to travel the distance  $d$ . The parameters  $K_e$ ,  $N_e$ , and  $V_e$  represent the friction factor, speed, and engine displacement, respectively. The second term,  $M\gamma ad$ , coincides with the weight module, where  $M$  is the total vehicle weight. The last one represents the module of speed  $\beta\gamma d v^2$ , and is a quadratic function of the vehicle speed  $v$ . The parameters

$\lambda = \xi/\kappa\psi$ ,  $\gamma = 1/1000\eta_j\eta$ ,  $\alpha = \tau + g \sin\theta + gC_r \cos\theta$  are constants related to CO<sub>2</sub> emissions, and  $\beta = 0.5C_p\rho A$  is a vehicle-specific constant.

### 3.2. Resilience

Resilience is a priority and a challenge in modern business planning (Christopher & Peck, 2004). Supply chains are now highly vulnerable to risks, of which risks of disruption could have a high impact on business operations, even if they have a low probability of occurrence (Suryawanshi & Dutta, 2022). Some researchers interpret resilience as a reactive capacity when experiencing a disruption, while others perceive resilience as a proactive effort to be prepared in advance for disruptions (Kamalahmadi & Parast, 2016).

Kamalahmadi and Parast (2016) consider that supply chain resilience includes three phases: the anticipation phase, the resistance phase, and the recovery and response phase. The anticipation phase requires adaptability of the supply chain to minimize the likelihood of experiencing sudden disturbances by maintaining a proactive thought and developing proactive plans. The resilience phase involves flexibility to withstand the impact of disturbances, ensuring control over structures and functions, and continuity of operations. The recovery and response phase requires agility so that, through rapid and effective reactive actions, the supply chain can be restored to its pre-disruption state or to a more favorable one. So, adaptability, flexibility, and agility can represent important precedents for resilient supply chains.

Tang (2006) points to the use of different transportation modes and carriers, and the consideration of different alternative routes as strategies for creating more flexibility in transportation. These strategies not only allow organizations to improve their supply management capabilities, but also their ability to quickly change the way their commodities are transported in the face of a disturbance. They are, therefore, useful in normal circumstances of fluctuating supply and demand, and during significant disruptions, allowing a company to become more resilient while strengthening its competitive position (Tang, 2006).

Assessing resilience, through qualitative or quantitative indicators, represents an important part of the study of this concept. These indicators are useful to analyze and implement strategies that increase resilience at the lowest possible cost (Tordecilla et al., 2021). In this paper, resilience is assessed by considering the flexibility of the distribution network in the face of disruptions in links. This flexibility was quantified according to the number of alternative paths between the network nodes. Considering the maximization of alternatives that a driver has to perform the same trip, allows the driver more flexibility to quickly adapt to potential failures in those links. Road transport is subject to traffic conditions, being vulnerable to heavy traffic situations and possible traffic blackouts. Maximizing route options gives the network greater flexibility, allowing distribution routes to be quickly adapted to unforeseeable disruptions. In this way, continuity of operations is ensured, avoiding interruptions to the network flow and failure to meet deliveries and deadlines.

### 3.3. Mathematical Formulation

The multi-objective CLRP optimization model proposed in this paper is based on the formulation introduced by Prins, Prodhon, Ruiz, Soriano and Calvo (2007) and is presented below. The following decisions variables are used:

$y_i \in \{0,1\}$ ,  $\forall i \in I$ , where  $y_i = 1$ , if facility  $i$  is opened; or  $y_i = 0$ , otherwise;

$f_{ij} \in \{0,1\}$ ,  $\forall i \in V$ ,  $\forall j \in V$ ,  $k \in K$ , where  $f_{ij} = 1$ , if the customer node  $j$  is served by a vehicle starting in facility  $i$ ; or  $f_{ij} = 0$  otherwise;

$x_{ijk} \in \{0,1\}$ ,  $\forall i \in V$ ,  $\forall j \in V$ ,  $k \in K$ , where  $x_{ijk} = 1$ , if vehicle  $k$  uses the link from node  $i$  to node  $j$ ; or  $x_{ijk} = 0$  otherwise;

$t_{ijk} \in \mathbb{Z}_0^+$ ,  $\forall i \in V$ ,  $\forall j \in V$ ,  $k \in K$ , where  $t_{ijk}$  represents the total demand units carried by vehicle  $k$  from node  $i$  to node  $j$ .

$$\text{Minimize } Z_1 = \sum_{i \in I} O_i y_i + \sum_{i \in V} \sum_{j \in V} \sum_{k \in K} c_{ij} x_{ijk} + \sum_{k \in K} \sum_{i \in I} \sum_{j \in J} F x_{ijk} \quad (2)$$

$$\begin{aligned} \text{Minimize} \quad Z_2 = e_{CO_2} e \left[ \sum_{k \in K} \sum_{i \in V} \sum_{j \in V} \lambda K_e N_e V_e x_{ijk} c_{ij} / v_{ij} \right. \\ \left. + \sum_{k \in K} \sum_{i \in V} \sum_{j \in V} \lambda (w x_{ijk} + p t_{ijk}) \gamma \alpha c_{ij} + \sum_{k \in K} \sum_{i \in V} \sum_{j \in V} \lambda \beta \gamma x_{ijk} c_{ij} v_{ij}^2 \right] \end{aligned} \quad (3)$$

$$\text{Maximize} \quad Z_3 = \sum_{i \in V} \sum_{j \in V} \sum_{k \in K} n_{ij} x_{ijk} \quad (4)$$

$$\sum_{k \in K} \sum_{i \in V} x_{ijk} = 1 \quad \forall j \in J \quad (5)$$

$$\sum_{k \in K} \sum_{i \in V \setminus \{j\}} t_{ijk} = \sum_{k \in K} \sum_{r \in V \setminus \{j\}} t_{jrk} + d_j \quad \forall j \in J \quad (6)$$

$$t_{ijk} \leq Q x_{ijk} \quad \forall i \in V, \forall j \in V, \forall k \in K \quad (7)$$

$$\sum_{j \in V} x_{ijk} - \sum_{j \in V} x_{jik} = 0 \quad \forall k \in K, \forall i \in V \quad (8)$$

$$\sum_{i \in I} \sum_{j \in J} x_{ijk} \leq 1 \quad \forall k \in K \quad (9)$$

$$\sum_{u \in J} x_{iuk} + \sum_{u \in V \setminus \{j\}} x_{ujk} \leq 1 + f_{ij} \quad \forall i \in I, \forall j \in J, \forall k \in K \quad (10)$$

$$\sum_{i \in I} f_{ij} \leq 1 \quad \forall j \in J \quad (11)$$

$$\sum_{k \in K} \sum_{j \in J} t_{ijk} \leq W_i y_i \quad \forall i \in I \quad (12)$$

$$x_{ijk} \in \{0, 1\} \quad \forall i \in V, \forall j \in V, \forall k \in K \quad (13)$$

$$y_i \in \{0, 1\} \quad \forall i \in I \quad (14)$$

$$f_{ij} \in \{0, 1\} \quad \forall i \in I, \forall j \in V \quad (15)$$

$$t_{ijk} \in \mathbb{Z}_0^+ \quad \forall i \in V, \forall j \in V, \forall k \in K \quad (16)$$

The objective function (2) minimizes the total operating costs and is composed of three terms: the first calculates the total opening costs of facilities; the second, the total variable cost of distribution; and the third, the fixed cost of routes.

The objective function (3) comes from expression (1) and minimizes the CO<sub>2</sub> emissions generated during the distribution considering a homogeneous fleet.  $v_j$  is the speed between nodes  $i$  and  $j$ . The mass  $M$  of vehicle  $k$



between nodes  $i$  and  $j$  includes its curb weight  $w$  and the total mass of the cargo it carries on that link. This value can be calculated by multiplying  $t_{ijk}$  by the mass  $p$  of a demand unit.

Finally, objective function (4) aims to maximize the total number of alternative paths, where  $n_{ij}$  represents the total alternative paths between nodes  $i$  and  $j$ .

Constraints (5) ensure that each customer belongs to only one route and has a single predecessor on it. Constraints (8) and (9) ensure route continuity and guarantee that each vehicle returns to its departure facility. Inequalities (10) imply that a customer can only be allocated to one facility if a route that connects them is opened. Constraints (11) ensure that each customer is allocated to a single facility.

Constraints (6), (7) and (12) were adapted from the work of Toro et al. (2017). Equations (6) refer to the balance of flows, relating the payload carried by vehicles to the demand of visited customers. Inequalities (7) and (12) impose, respectively, vehicles and facilities capacity constraints.

Finally, constraints (13)-(15) establish the binary nature of variables  $x_{ijk}$ ,  $y_i$ ,  $f_{ij}$  and constraints (16) define  $t_{ijk}$  as a non-negative integer variable. The formulation has a total of  $V^2K + I + IV$  binary variables,  $V^2K$  non-negative integer variables and  $3J + V^2K + KV + K + IJK + I$  constraints.

## 4. Computational Study

Computational experiments were performed on an Intel Core i7-7500U 2,7 GHz CPU with 12,0 GB of RAM. The model was solved to optimality using version 20.1.03 of IBM ILOG CPLEX Optimization Studio, without setting time limits.

To obtain the Pareto optimal solutions, the  $\epsilon$ -constraint method introduced by Haimes, Lasdon and Wismer (1971) was adopted. This procedure allows generating the entire Pareto set (or representative subset) without the decision maker needing to quantify the preference system “*a priori*” through objectives or weights. This is relevant in this work as the goal is not to try to find compromise solutions that best meet the preferences of a particular decision maker, but rather explore the impact that prioritizing a certain objective may have on others. Moreover, the method does not require the objective functions to be on a common scale (Mavrotas, 2009), which is appropriate since the objectives have different dimensional units and discrepant magnitudes.

### 4.1. Test Instances

To the best of the authors’ knowledge, there are no instances in literature for multi-objective CLRP considering sustainability and resilience aspects. Therefore, one instance was developed based on real-world data, and three others were adapted from case studies in location-routing literature. Complete graphs were considered in all instances discussed.

#### 4.1.1. Portugal Instance

The newly developed instance is based on real data from Aveiro region, Portugal. It is a hypothetical case of a distribution company in retail sector, where customers correspond to stores and facilities to warehouses. Warehouses are to be located, and the tracing of distribution routes are to be determined to assure fulfilment of stores demand.

The instance *Portugal* 18×4 is composed of 18 stores and 4 potential locations for warehouses that coincide with industrial zones in the region. The coordinates of the location of warehouses and stores were obtained using the Geographic Information System (GIS) *Google Maps*. Their location is illustrated in Figure 1.

The demand of each customer was defined according to the following expression:

$$\text{Total customer demand} \times \text{population density of the municipality} \times \text{area of the parish} \times \text{factor}, \quad (17)$$

depending on the total number of inhabitants residing in the parish where the store is located. The *factor* values were proportionally established according to the type of store: 0.2 for hypermarkets, 0.15 for supermarkets, and 0.1

for convenience supermarkets. The population density of the municipality was consulted at PORDATA (2020), and the area of the parish was consulted at Direção-Geral do Território (2021).

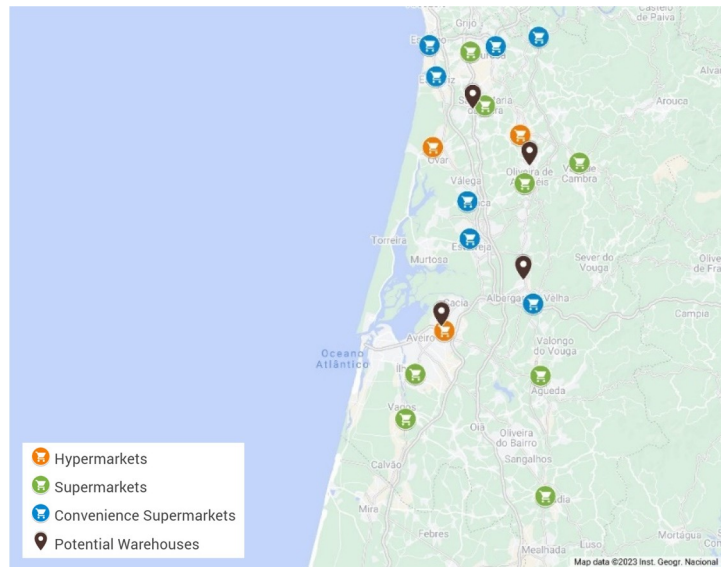


Figure 1. Location of customers and potential warehouse

The opening cost of each facility and the fixed cost of vehicles are proportional and relate to the same time horizon.

The number of alternative paths was obtained from *Google Maps*. The suggestions returned were compared and those with different designations, or different estimated distances, were considered distinct. For example, starting from customer C18 to facility F3, only one feasible alternative was assumed; while starting from the same customer to customer C15, two alternative paths were considered. Both examples are illustrated in Figure 2.

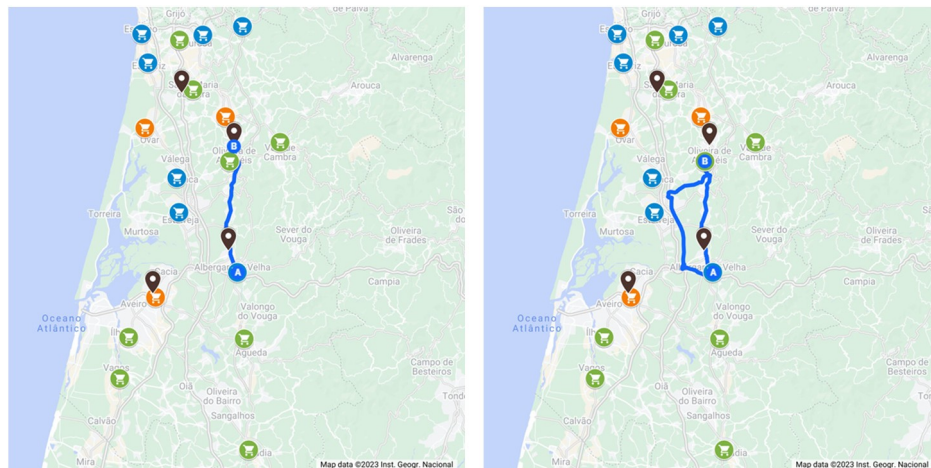


Figure 2. Examples of links with one and two alternative paths

For the distance matrix and speed matrix, the option corresponding to the shortest path was used. Whenever there was more than one alternative with the same length, the one with the shortest estimated duration was selected. The cost of traversing a link from node  $i$  to  $j$  correspond to the distance in meters between them.

For the speed matrix, the departure time for each trip was set at 7 am on Monday since the system estimates different durations for the same trips depending on the time and day of departure. In addition, whenever this information was returned as a time interval, the highest value was selected. The vehicles considered in this instance

have lower speed limits than those defined for light vehicles and, therefore, are more likely to take a longer time to travel the same distance. Links in which speed was less than 30 km/h were identified as those with the highest risk of disruption. These links will be considered later in the results analysis.

Regarding the vehicles, a homogeneous fleet composed of up to 10 vehicles is assumed. Table 1 shows the values of common parameters for all types of vehicles and the values of specific parameters for the medium duty vehicles considered.

Parameters	Notation	Description	Typical values	Unit of measure
Common parameters	$\zeta$	Fuel-to-air mass ratio	1	dimensionless
	$\eta$	Efficiency parameter for diesel engines	0.45	dimensionless
	$\kappa$	Heating value of a typical diesel fuel	44	$\text{kJ rot}^{-1} \text{L}^{-1}$
	$\eta_f$	Vehicle drive train efficiency	0.45	dimensionless
	$\tau$	Acceleration	0	$\text{m s}^{-2}$
	$g$	Gravitational constant	9.81	$\text{m s}^{-2}$
	$\theta$	Road angle	0	$\square$
	$\rho$	Air density	1.2041	$\text{kg m}^{-3}$
	$C_r$	Coefficient of rolling resistance	0.01	dimensionless
	$\psi$	Conversion factor ( $\text{g s}^{-1}$ to $\text{L s}^{-1}$ )	737	dimensionless
Specific parameters	$K_e$	Engine friction factor	0.20	$\text{kJ rev}^{-1} \text{L}^{-1}$
	$N_e$	Engine speed	36.67	$\text{rot s}^{-1}$
	$V_e$	Engine displacement	6.9	L
	$C_d$	Coefficient of aerodynamics drag	0.7	dimensionless
	$A$	Frontal surface area	8.0	$\text{m}^2$
	$w$	Curb weight	5,500	kg

Table 1. Parameter values considered for vehicles (Koç et al., 2014)

Since the CO<sub>2</sub> emissions depend on the payload of each vehicle, the mass of each demand unit, i.e., the value of  $p$ , was defined as 2 kilograms. Finally, it was assumed that each litre of fuel produces 2.32 kilograms of CO<sub>2</sub> and, therefore, the value of  $\ell_{CO_2}$  is 2.32, following Pradenas, Oportus and Parada (2013).

#### 4.1.2. United States and Ireland Instances

Three additional instances were adapted from case studies in the literature. In Nucamendi-Guillén, Gómez-Padilla, Olivares-Benitez and Moreno-Vega (2021) the case of a company that uses a single carrier to collect raw material from different suppliers located in United States is addressed. The authors compare the costs of this current approach with the costs of a hypothetical one in which several carriers are considered to transport the raw material to the delivery point. Although the model considers open routes, the instance was adapted for the case of a single-echelon CLRP, becoming instance *US 13*×13.

The work by Validi, Bhattacharya and Byrne (2020) addresses the case of a dairy processing industry supply chain in the east of Ireland. It considers a three-echelon network that includes 2 processing plants, 6 distribution centers, and 22 retailers. Out of this supply chain, two instances of a single echelon were created: *Ireland 6*×2, composed of processing plants and distribution centers; and *Ireland 22*×6, composed of distribution centers and retailers. Since the exact coordinates of the nodes locations were not known, their approximate locations were determined considering the distances found in the work of Validi (2014).

In *US* and *Ireland* instances, the vehicles characteristics are the same as in *Portugal* 18×4. Furthermore, the data that was missing in these instances to make them suitable for the multi-objective CLRP addressed herein was developed following the same methodology as in *Portugal* 18×4. All the data regarding the previously described instances are presented in Appendix A.

#### 4.1.3. Resilience Metric Analysis

Since the network resilience metric is directly related with the data of the alternative paths matrix, its robustness was analyzed according to two perspectives: how distinct are the alternatives considered, and how does this data change according to the used GIS.

To assess how different are the alternatives of the alternatives considered, the percentage of difference, in terms of the tracing of the different paths, was calculated. For this purpose, 10 links were randomly selected in each instance and the average percentage difference between the two shortest alternatives was calculated. Situations in which the non-coincident length of the paths could not be precisely calculated were not considered. Using the same sample, it was also evaluated how much more expensive the second shortest alternative would be. That is, how much would the cost increase if a disruption occurred on a certain link and another alternative had to be used to avoid interrupting the flow of commodities. The results, presented in Table 2, show that in cases where it is necessary to use the second cheapest alternative there will be no significant cost increase. Nevertheless, this alternative is considerably different from the shortest path. For this reason, it was assumed reasonable to consider the paths as alternatives, even if they have a small overlap.

Instance	Average % of difference	Standard deviation	Average % of cost increase
Portugal 18×4	76.85%	0.16	7.28%
US 13×13	65.76%	0.20	2.21%
Ireland 6×2	54.00%	0.16	1.60%
Ireland 22×6	50.04%	0.23	2.80%

Table 2. Analysis of the alternative paths indicated by *Google Maps*

The number of alternative paths returned by *Google Maps* can bias the results obtained. Therefore, a comparison was made with another GIS: *Bing Maps*. The same 10 links previously selected for each instance were analyzed, and the results show an average difference of 1.98 alternative paths returned (compared to *Google Maps*) with an average standard deviation of 0.90. This leads to believe that the choice of GIS used does not significantly influence the number of alternative paths returned for each link.

## 4.2. Results

The instances were solved using the  $\epsilon$ -constraint method and the results obtained are presented and discussed in the following sections. For each instance the non-dominated solutions that optimize each objective function were analyzed and discussed. Then, the total cost minimization objective function was optimized, while the others related to CO<sub>2</sub> emissions and the number of alternative paths were added as constraints. The aim is to assess the sensitivity of logistics networks costs to the improvement of their resilience and sustainability, and therefore cost minimization prevails as the main objective. Solutions with interesting trade-offs are also analyzed in this section. The set of all non-dominated solutions obtained for each instance are available upon request.

### 4.2.1. Portugal 18×4

Table 3 shows potentially interesting non-dominated solutions for instance *Portugal* 18×4. The non-dominated solution that minimizes the total cost,  $S_{P1}$ , uses a smaller number of vehicles, with a higher average capacity utilization. Only one facility is open and, therefore, its capacity utilization is higher. In this solution, there are two links that have a high risk of disruption. If a second alternative path had to be used in these cases, according to Table 2, the solution would be about 0.15% more expensive.

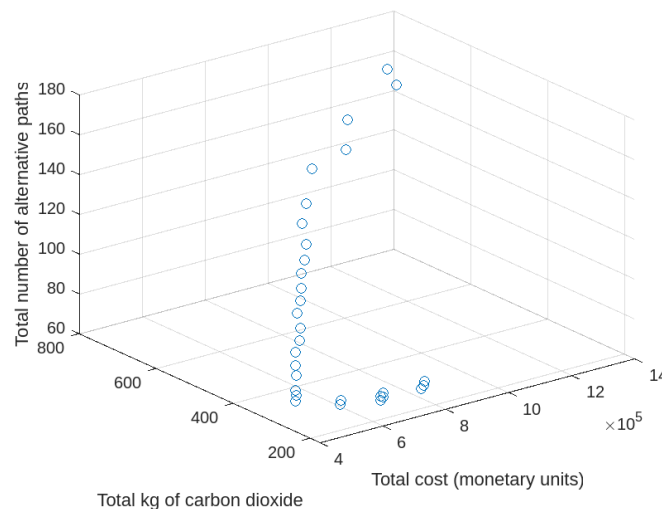
Solution	Solution characteristics								
	Total cost (monetary units)	Total emissions (kilograms of CO <sub>2</sub> )	Total number of alternative paths	Number of vehicles	Cost of routes	Average capacity utilization	Number of facilities	Total cost of facilities	Average capacity utilization of facilities
SP1	403,500*	240.74	75	4	278,500	88%	1	125,000	68%
SP2	729,800	172.27*	77	7	229,800	50%	4	500,000	17%
SP3	1,254,600	696.87	166*	10	879,600	35%	3	375,000	23%
SP4	404,600	239.78	78	5	279,600	71%	1	125,000	68%
SP5	488,550	192.61	74	4	363,550	88%	1	125,000	68%
SP6	407,500	242.52	80	5	282,500	71%	1	125,000	68%

Table 3. Non-dominated solutions for instance *Portugal 18×4*

By using a larger number of vehicles and opening more facilities, the non-dominated solution that minimizes the total emissions,  $SP_2$ , decreases the distance travelled and the payload of each vehicle. Nonetheless, the solution is more expensive, and the average capacity utilization of vehicles and facilities is lower.

The non-dominated solution  $SP_3$ , which maximizes the total number of alternative paths, uses a larger number of vehicles, and opens more facilities. Although the payload of each vehicle decreases, vehicles must travel longer distances. The solution is more expensive and emits more CO<sub>2</sub> emissions.

Figure 3 illustrates the Pareto front obtained for this instance.

Figure 3. Pareto front of instance *Portugal 18×4*

Looking at the solutions in Table 3 it can be observed several potentially interesting trade-offs. Improving total emissions always implies a more significant increase in total cost, apart from solution  $SP_4$  in which a 0.3% increase in costs resulted in a 0.4% reduction in the amount of CO<sub>2</sub> emitted. Solution  $SP_4$  was also one of the few solutions in which an increase in total cost led to a simultaneous improvement in both total emissions and number of alternative paths. However, this improvement was quite disproportionate, since the total number of alternative paths increased by about 4.0%.

In solution  $SP_5$  there was a potentially good trade-off between costs and emissions: a 21.1% increase in costs was reflected in a 20.0% reduction in the amount of CO<sub>2</sub> emitted. However, there was also a reduction of about 1.3% in the total number of alternative paths.



Regarding the trade-off between costs and alternative paths, it can be concluded that it was possible to significantly increase the total number of alternative paths with a small increase in total cost. For example, in solution  $S_{P6}$ , an increase in costs of only 1.0% allowed the network alternative paths to be increased by about 6.7%.

#### 4.2.2. US 13×13

The non-dominated solutions obtained for instance *US 13×13* are shown in Table 4. On the three solutions that individually optimize each objective function the number of used vehicles is the same, as well as the respective average capacity utilization.

The number of open facilities is the same in the non-dominated solution that minimizes the total cost,  $S_{U1}$ , and total emissions,  $S_{U2}$ . However, the average capacity utilization is higher when the total network cost is minimized. The distance travelled by vehicles is greater when  $CO_2$  emissions are minimized, corroborating the fact that emissions are dependent on other factors.

Solution	Solution characteristics								
	Total cost (monetary units)	Total emissions (kilograms of $CO_2$ )	Total number of alternative paths	Number of vehicles	Cost of routes	Average capacity utilization	Number of facilities	Total cost of facilities	Average capacity utilization of facilities
SU1	2,835,000*	1,494.03	109	7	1,785,000	27%	7	1,050,000	13%
SU2	2,856,900	1,471.10*	103	7	1,806,900	27%	7	1,050,000	10%
SU3	4,427,000	3,287.48	120*	7	3,677,000	27%	5	750,000	16%
SU4	2,847,800	1,480.91	109	7	1,947,800	27%	7	900,000	15%
SU5	2,852,500	1,473.09	106	7	1,802,500	27%	7	1,050,000	12%
SU6	2,862,700	1,545.12	112	7	1,812,700	27%	7	1,050,000	14%

Table 4. Non-dominated solutions for instance *US 13×13*

Solution  $S_{U3}$ , which maximizes the total number of alternative paths, opens fewer facilities with higher capacity utilization. However, arcs with longer distances are chosen, it is more expensive and emits more  $CO_2$ .

In this case, the solution that minimizes the total cost has three links that have a high risk of disruption. If a second alternative path had to be used in these cases, according to Table 2, the solution would only be about 0.07% more expensive.

Compared with solution  $S_{U1}$  there is no solution that improves the total emissions and total number of alternative paths at the same time. Only solution  $S_{U4}$  shows a 0.9% reduction in the amount of  $CO_2$  emitted, without deteriorating the number of alternative paths of the network.

In this instance, the values of emissions and alternative paths observed in solution  $S_{U1}$  are not very far from the individual optimums observed in solutions  $S_{U2}$  and  $S_{U3}$ , respectively. Thus, even if the total cost is allowed to increase considerably, improvements in total emissions and total number of alternative paths are minor. Still, there are solutions with interesting trade-offs. For example, in  $S_{U5}$  there is a 1.4% reduction in  $CO_2$  emitted, while only increasing costs by 0.6%. In  $S_{U6}$ , a 1.0% increase in costs results in a 2.8% improvement in the number of alternative paths.

#### 4.2.3. Ireland 6×2

Table 5 shows some of the non-dominated solutions obtained for instance *Ireland 6×2*. As seen in *Portugal 18×4*, the non-dominated solution that minimizes the total cost,  $S_{Ia1}$ , uses less vehicles with a higher average capacity utilization. Only one facility is open and thus its capacity utilization is higher. In this solution, if it were necessary to use a second alternative path on links with the highest risk of disruption, according to Table 2, the impact on costs would be minimal as the solution would only be about 0.02% more expensive.

Solution	Total cost (monetary units)	Total emissions (kilograms of CO <sub>2</sub> )	Total number of alternative paths	Solution characteristics					
				Number of vehicles	Cost of routes	Average capacity utilization	Number of facilities	Total cost of facilities	Average capacity utilization of facilities
SIa1	2,448,400*	473.89	38	2	948,400	69%	1	1,500,000	100%
SIa2	4,625,400	420.69*	41	3	1,625,400	46%	2	3,000,000	50%
SIa3	5,160,800	670.02	55*	4	2,160,800	34%	2	3,000,000	50%
SIa4	4,406,000	445.07	40	2	1,406,000	69%	2	3,000,000	50%
SIa5	2,475,100	501.61	40	2	975,100	69%	1	1,500,000	100%
SIa6	4,624,300	422.25	42	2	3,124,300	69%	1	1,500,000	100%

Table 5. Non-dominated solutions for instance *Ireland* 6×2

In the non-dominated solution that minimizes the total emissions,  $S_{Ia2}$ , more facilities are opened with lower average capacity utilization. The solution uses more vehicles carrying less payload. So, even though the distance travelled is longer, CO<sub>2</sub> emissions are lower.

The non-dominated solution that maximizes the total number of alternative paths,  $S_{Ia3}$ , uses a larger number of vehicles, opens more facilities, and decreases the payload of each vehicle. However, the distance travelled is quite longer. The solution is more expensive and has more CO<sub>2</sub> emissions.

Compared with solution  $S_{Ia1}$ , the reduction of total emissions always implies a very significant increase in costs, since, in these cases, a second facility is always opened. For example, in  $S_{Ia4}$ , a 6.1% reduction in CO<sub>2</sub> emitted implies an 80.0% increase in costs. The same is not true for the total number of alternative paths, as many solutions were obtained in which the increase in costs led to similar and often greater improvements in the network alternative paths, as seen in solution  $S_{Ia5}$ .

Unlike in *US* 13×13, in this instance, in several solutions an increase in costs resulted in an improvement in total emissions and total number of alternative paths. Solutions  $S_{Ia4}$  and  $S_{Ia6}$  represent two such cases.

#### 4.2.4. Ireland 22×6

Table 6 includes some of the non-dominated solutions obtained for instance *Ireland* 22×6. As with the previous instances, the non-dominated solution that minimizes the total cost,  $S_{Ib1}$ , uses fewer vehicles and opens fewer facilities with higher average capacity utilization. In this solution there are two links that have a high risk of disruption: links that connects customer C19 to facility F3. However, in this case there is no alternative path that connects this customer to the facility to which it has been allocated. Thus, a disruption in this connection could compromise the timely satisfaction of its demand, which represents about 32% of the total demand of this instance.

In the non-dominated solution that minimizes total emissions,  $S_{Ib2}$ , vehicles travel shorter routes and carry less payload. More facilities are opened, and a larger number of vehicles are used to do this. As a result, there is a significant increase in costs with little improvement in CO<sub>2</sub> emissions.

Similarly, solution  $S_{Ib3}$ , which maximizes the total alternative paths, uses a larger number of vehicles, and opens more facilities. In addition, even though vehicles carry less payload on each route, the distance travelled by them is much greater. Thus, the significant improvement in network resilience is accompanied by a considerable increase in costs and CO<sub>2</sub> emissions.

As in all previous instances, a trade-off can be seen between the three objectives. Reduction of total emissions implies a considerable increase in total cost, as can be seen in solutions  $S_{Ib4}$  and  $S_{Ib5}$  when compared with  $S_{Ib1}$ . Contrarily, improvement of alternative paths did not always require a considerable increase in costs. For example, in solution  $S_{Ib6}$ , a 1.0% increase in costs results in a 7.6% improvement in the network alternative paths.

Solution	Total cost (monetary units)	Total emissions (kilograms of CO <sub>2</sub> )	Total number of alternative paths	Solution characteristics					
				Number of vehicles	Cost of routes	Average capacity utilization	Number of facilities	Total cost of facilities	Average capacity utilization of facilities
SIb1	1,155,300*	585.22	92	4	805,300	73%	2	350,000	66%
SIb2	2,066,700	477.45*	95	8	766,700	37%	6	1,300,000	22%
SIb3	3,768,600	2,203.70	204*	12	3,168,600	24%	3	600,000	38%
SIb4	1,548,300	501.88	94	6	748,300	49%	4	800,000	33%
SIb5	1,803,200	489.30	97	7	753,200	42%	5	1,050,000	27%
SIb6	1,167,000	599.94	99	4	817,000	73%	2	350,000	63%

Table 6. Non-dominated solutions for instance *Ireland 22×6*

For this instance, quite a few solutions were also obtained in which an increase in costs resulted in a simultaneous improvement in total emissions and total number of alternative paths. Solutions SIb4 and SIb5 represent two such cases.

#### 4.2.5. Discussion

Results show that when cost minimization is prioritized, distance travelled, number of opened facilities and number of vehicles are minimized. For this reason, their capacity utilization is usually higher. On the other hand, when the minimization of emissions is prioritized, more vehicles are generally used, carrying a smaller payload. Furthermore, these solutions do not necessarily have associated shorter travel distances, which corroborates that fuel consumption is also dependent on other factors, such as load and speed. In fact, when minimizing emissions, customers with the highest amounts of demand are usually visited first. When the maximization of the network resilience is prioritized, a greater number of vehicles and facilities are also typically used.

Analyzing the set of non-dominated solutions obtained for the instances, it is possible to see that the reduction of CO<sub>2</sub> emissions generally implies a more significant increase in costs. On the other hand, it is possible to improve the number of alternative paths considerably with only a small increase in costs. Furthermore, non-dominated solutions in which the detriment of one objective function resulted in a simultaneous improvement of the other two were very rare.

By observing Tables 3-6, it is also possible to conclude that costs can be extremely sensitive to improvements in resilience and sustainability of logistics networks. Indeed, the prioritization of these objectives can have a considerable impact on the number of vehicles and opened facilities.

Finally, it should also be noted that using alternative paths, when necessary, has no significant impact on total cost and can ensure a continuous flow of the designed network and avoid the non-satisfaction of demand points.

## 5. Conclusions

This paper introduces a multi-objective formulation for a CLRP, exploring the concepts of sustainability and resilience. Besides the objective of minimizing the logistics network total cost, the minimization of CO<sub>2</sub> emissions resulting from the distribution activity, and the maximization of the network resilience were also considered. Emissions were quantified considering load and speed variations throughout the distribution routes. Resilience was quantified according to the alternative paths, seeking to design a flexible network capable of responding unpredictable disruptions in links.

Results obtained for the instances allow the conclusion that there is a trade-off between costs of logistics networks, emissions released by their operation and their resilience. Designing a more sustainable and resilient logistics network can have considerable impacts on its total cost. The resilience metric used in this work, as well as the emissions estimates, is directly related to routing decisions. These decisions are usually considered at operational planning level and, for this reason, sustainability and resilience have been modelled using metrics that have a degree

of detail consistent with this decision level. Despite this, and in line with the concept behind LRPs, this work has led to the conclusion that both concerns have a significant impact on strategic location decisions, usually preferring solutions in which more facilities are opened. Thus, even though from an economic point of view it is not favorable to consider these concerns in isolation, they should not be disregarded. It should also be added that in some specific LRPs both location and routing are handled at an operational level.

This work also shows that it is possible to find solutions that ensure a potentially good compromise between costs of logistics networks, the negative environmental impacts resulting from their operation, and their resilience. Indeed, in some non-dominated solutions, an increase in costs simultaneously improved the total emissions and total number of alternative paths. Still, these cases were scarce, since in most of the non-dominated solutions obtained the detriment of one of the objectives did not necessarily imply a simultaneous improvement of the others. This indicates that cost, environmental sustainability and resilience of distribution networks proved to be distinct and uncorrelated objectives, which should therefore be considered separately.

Even though cost is the prioritized objective in the design of most logistics networks, some strategies can be implemented to improve the resilience and sustainability of these systems. For example, ensuring that the most critical paths have viable alternatives can make networks more resilient to the disruption risks. These would be either because they are most prone to disturbances, or because they connect important customers. Moreover, having a larger number of vehicles available to travel shorter distances, with less payload, can decrease the emissions associated with distribution activity.

Future work includes exploring sustainability and resilience more thoroughly, namely modelling and incorporating the social pillar of sustainability into the formulated problem. Adding to this, it could make sense to incorporate in the cost function a component pertaining to the perceived cost associated with a disruption in a specific link, providing an overall expected cost. In addition, considering the vulnerability of links in a way that is more consistent with real-world situations could make the resilience metric more robust and realistic. Finally, to better support the conclusions obtained, further instances can be developed and tested.

### Declaration of Conflicting Interests

The authors declared no potential conflicts of interest with respect to the research, authorship, and/or publication of this article.

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**Appendix A. Instances description**

Instance *Portugal* 18×4 represents a hypothetical case of a distribution company in retail sector and is based on real data from Aveiro region, Portugal. Table 7, 8 and 9, include the data related to customers, facilities, and vehicles, respectively.

Customer	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18
Demand (demand units)	4,402	6,361	1,377	248	559	3,099	409	2,804	745	338	2,249	651	272	288	1,591	508	768	717

Table 7. Demand of customers in instance *Portugal* 18×4

Facility	F1	F2	F3	F4
Capacity (demand units)	40,000	40,000	40,000	40,000
Opening cost (monetary units)	125,000	125,000	125,000	125,000

Table 8. Capacity and opening cost of facilities in instance *Portugal* 18×4

Fleet available (number of homogeneous vehicles)	10
Capacity of each vehicle (demand units)	7,750
Fixed cost of each vehicle (monetary units)	1,000

Table 9. Data related to the fleet of instance *Portugal* 18×4

Table 10, 11 and 12 correspond, respectively, to the matrices of distances, speed, and alternative paths of instance *Portugal* 18×4.

Nodes	F1	F2	F3	F4	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18
F1					37.20	33.30	0.85	46.20	47.80	9.10	53.10	54.60	17.80	41.30	40.10	15.60	32.90	41.50	30.60	22.70	17.00	17.30
F2					27.40	30.10	16.40	43.00	40.20	23.80	38.30	40.70	15.50	38.10	33.70	30.20	32.50	29.60	20.20	19.40	14.00	3.70
F3					5.40	18.80	33.60	28.60	22.80	41.00	19.90	22.40	35.30	23.60	13.60	47.40	52.40	12.70	3.30	12.30	15.80	23.60
F4					11.10	9.40	39.40	13.10	11.70	46.80	12.50	16.80	46.20	9.30	2.30	53.20	62.90	21.40	18.30	17.20	22.30	36.60
C1	37.20	27.40	5.40	11.10		15.90	38.30	22.90	17.10	45.60	15.40	18.40	37.20	18.30	8.20	52.00	54.70	12.30	8.60	15.60	19.40	25.40
C2	33.30	30.10	18.80	9.40	15.90		34.10	16.60	18.20	41.60	21.10	25.40	44.40	11.70	10.90	48.00	62.00	27.20	20.50	12.00	17.00	32.70
C3	0.85	16.40	33.60	39.40	38.30	34.10		46.50	48.10	9.40	50.10	52.40	17.60	41.60	40.30	15.80	34.80	41.80	30.90	23.00	17.20	17.60
C4	46.20	43.00	28.60	13.10	22.90	16.60	46.50		7.00	53.80	11.70	18.90	57.40	4.80	13.30	60.30	74.10	32.90	30.40	24.30	29.30	46.40
C5	47.80	40.20	22.80	11.70	17.10	18.20	48.10	7.00		61.40	5.10	12.20	54.40	6.70	9.10	66.30	72.00	26.90	25.20	25.70	30.90	42.70
C6	9.10	23.80	41.00	46.80	45.60	41.60	9.40	53.80	61.40		60.70	62.00	22.70	49.00	47.70	8.00	29.00	49.80	38.60	30.50	24.80	26.00
C7	53.10	38.30	19.90	12.50	15.40	21.10	50.10	11.70	5.10	60.70		7.60	52.30	11.40	9.90	67.10	69.80	25.00	24.60	26.90	31.70	40.50
C8	54.60	40.70	22.40	16.80	18.40	25.40	52.40	18.90	12.20	62.00	7.60		53.60	19.20	14.30	68.40	71.20	23.10	25.90	30.20	35.10	41.90
C9	17.80	15.50	35.30	46.20	37.20	44.40	17.60	57.40	54.40	22.70	52.30	53.60		54.70	46.30	27.50	18.80	40.20	30.20	32.60	28.40	11.70
C10	41.30	38.10	23.60	9.30	18.30	11.70	41.60	4.80	6.70	49.00	11.40	19.20	54.70		10.10	55.50	71.10	29.10	26.30	19.50	24.50	44.30
C11	40.10	33.70	13.60	2.30	8.20	10.90	40.30	13.30	9.10	47.70	9.90	14.30	46.30	10.10		54.10	63.80	19.30	16.70	16.70	22.50	34.50
C12	15.60	30.20	47.40	53.20	52.00	48.00	15.80	60.30	66.30	8.00	67.10	68.40	27.50	55.50	54.10		25.60	56.20	45.00	36.90	31.30	31.70
C13	32.90	32.50	52.40	62.90	54.70	62.00	34.80	74.10	72.00	29.00	69.80	71.20	18.80	71.10	63.80	25.60		58.40	47.20	49.40	45.10	28.80
C14	41.50	29.60	12.70	21.40	12.30	27.20	41.80	32.90	26.90	49.80	25.00	23.10	40.20	29.10	19.30	56.20	58.40		13.90	23.50	26.20	28.50
C15	30.60	20.20	3.30	18.30	8.60	20.50	30.90	30.40	25.20	38.60	24.60	25.90	30.20	26.30	16.70	45.00	47.20	13.90		10.50	13.30	18.40
C16	22.70	19.40	12.30	17.20	15.60	12.00	23.00	24.30	25.70	30.50	26.90	30.20	32.60	19.50	16.70	36.90	49.40	23.50	10.50		5.90	21.60
C17	17.00	14.00	15.80	22.30	19.40	17.00	17.20	29.30	30.90	24.80	31.70	35.10	28.40	24.50	22.50	31.30	45.10	26.20	13.30	5.90		17.30
C18	17.30	3.70	23.60	36.60	25.40	32.70	17.60	46.40	42.70	26.00	40.50	41.90	11.70	44.30	34.50	31.70	28.80	28.50	18.40	21.60	17.30	

Table 10. Distances matrix of instance *Portugal* 18×4 (in kilometers)

Nodes	F1	F2	F3	F4	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18
F1					12.40	11.10	7.08	11.00	11.38	12.64	12.64	14.00	12.36	11.47	12.15	11.82	12.19	12.58	14.57	12.61	12.88	13.11
F2					13.05	11.15	12.42	11.03	12.18	11.33	12.77	15.07	12.92	11.55	12.48	11.19	15.48	12.33	12.02	12.44	12.96	12.33
F3					11.25	11.19	12.44	13.62	12.67	12.42	12.76	14.36	13.07	13.11	11.33	12.15	14.56	13.23	7.86	11.39	13.17	14.05
F4					10.28	13.06	10.94	12.13	12.19	12.00	9.47	12.73	19.25	12.92	7.67	11.82	17.47	13.72	11.73	13.03	13.27	21.79
C1	12.40	13.05	11.25	10.28		12.05	12.77	12.72	10.96	12.67	9.87	12.78	13.78	11.73	9.76	12.38	15.19	11.39	10.24	11.82	12.44	14.11
C2	11.10	11.15	11.19	13.06	12.05		10.33	11.53	12.64	10.67	13.53	12.10	11.38	12.19	12.98	11.43	11.48	10.07	11.39	11.11	10.90	10.90
C3	7.08	12.42	12.44	10.94	12.77	10.33		11.07	10.69	9.79	11.13	11.64	10.48	10.67	11.19	10.97	11.60	12.67	12.88	10.95	11.03	11.28
C4	11.00	11.03	13.62	12.13	12.72	11.53	11.07		11.67	10.55	10.83	12.12	17.39	10.00	12.31	10.05	17.64	12.19	12.67	11.57	10.85	11.05
C5	11.38	12.18	12.67	12.19	10.96	12.64	10.69	11.67		20.47	7.08	10.17	12.95	12.41	10.83	20.09	12.00	12.81	10.50	15.30	18.39	12.94
C6	12.64	11.33	12.42	12.00	12.67	10.67	9.79	10.55	20.47		11.90	12.16	12.61	11.67	11.36	11.11	16.11	12.77	11.70	11.30	11.81	12.38
C7	12.64	12.77	12.76	9.47	9.87	13.53	11.13	10.83	7.08	11.90		10.56	12.45	9.50	9.17	11.18	11.63	11.90	11.71	11.21	10.57	12.27
C8	14.00	15.07	14.36	12.73	12.78	12.10	11.64	12.12	10.17	12.16	10.56		12.76	10.67	10.83	11.40	11.87	11.00	14.39	12.58	13.00	12.70
C9	12.36	12.92	13.07	19.25	13.78	11.38	10.48	17.39	12.95	12.61	12.45	12.76		18.23	12.86	13.10	13.06	11.17	12.58	15.52	13.52	12.19
C10	11.47	11.55	13.11	12.92	11.73	12.19	10.67	10.00	12.41	11.67	9.50	10.67	18.23		14.03	10.88	19.75	13.86	12.52	11.61	11.67	13.42
C11	12.15	12.48	11.33	7.67	9.76	12.98	11.19	12.31	10.83	11.36	9.17	10.83	12.86	14.03		11.27	17.72	13.40	10.71	11.60	12.50	14.38
C12	11.82	11.19	12.15	11.82	12.38	11.43	10.97	10.05	20.09	11.11	11.18	11.40	13.10	10.88	11.27		14.22	12.49	11.54	11.18	11.59	11.74
C13	12.19	15.48	14.56	17.47	15.19	11.48	11.60	17.64	12.00	16.11	11.63	11.87	13.06	19.75	17.72	14.22		13.90	14.30	16.47	15.03	17.14
C14	12.58	12.33	13.23	13.72	11.39	10.07	12.67	12.19	12.81	12.77	11.90	11.00	11.17	13.86	13.40	12.49	13.90		12.87	13.06	16.79	11.88
C15	14.57	12.02	7.86	11.73	10.24	11.39	12.88	12.67	10.50	11.70	11.71	14.39	12.58	12.52	10.71	11.54	14.30	12.87		10.94	12.31	12.78
C16	12.61	12.44	11.39	13.03	11.82	11.11	10.95	11.57	15.30	11.30	11.21	12.58	15.52	11.61	11.60	11.18	16.47	13.06	10.94		9.83	12.00
C17	12.88	12.96	13.17	13.27	12.44	10.90	11.03	10.85	18.39	11.81	10.57	13.00	13.52	11.67	12.50	11.59	15.03	16.79	12.31	9.83		12.01
C18	13.11	12.33	14.05	21.79	14.11	10.90	11.28	11.05	12.94	12.38	12.27	12.70	12.19	13.42	14.38	11.74	17.14	11.88	12.78	12.00	12.01	

Table 11. Speed matrix of instance *Portugal* 18×4 (in meters per second)

Nodes	F1	F2	F3	F4	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18
F1					6	4	2	4	6	3	4	3	4	4	6	4	6	3	4	2	4	4
F2					4	6	3	6	6	4	6	5	3	6	6	6	5	4	2	6	5	2
F3					3	4	4	6	4	4	4	5	4	5	5	2	5	2	3	4	5	1
F4					3	3	6	6	5	4	5	6	5	4	4	6	6	3	5	6	5	3
C1	6	4	3	3		3	3	6	4	3	4	4	3	5	3	4	4	3	3	4	3	2
C2	4	6	4	3	3		3	3	5	4	6	6	6	5	4	4	6	5	5	3	4	5
C3	2	3	4	6	3	3		5	6	3	6	6	6	5	6	5	5	4	4	2	4	3
C4	4	6	6	6	6	3	5		3	6	5	6	5	4	6	6	6	6	6	6	5	5
C5	6	6	4	5	4	5	6	3		6	3	4	5	3	4	6	6	5	5	6	5	4
C6	3	4	4	4	3	4	3	6	6		5	4	6	5	5	3	4	4	4	5	3	4
C7	4	6	4	5	4	6	6	5	3	5		4	5	4	4	5	6	5	5	6	6	4
C8	3	5	5	6	4	6	6	6	4	4	4		4	6	5	4	4	4	5	6	6	6
C9	4	3	4	5	3	6	6	5	5	6	5	4		6	5	5	4	6	4	6	6	3
C10	4	6	5	4	5	5	5	4	3	5	4	6	6		4	6	6	6	6	6	6	4
C11	6	6	5	4	3	4	6	6	4	5	4	5	5	4		6	6	4	4	5	5	3
C12	4	6	2	6	4	4	5	6	6	3	5	4	5	6	6		3	5	6	5	4	6
C13	6	5	5	6	4	6	5	6	6	4	6	4	4	6	6	3		5	6	5	5	5
C14	3	4	2	3	3	5	4	6	5	4	5	4	6	6	4	5	5		3	5	4	4
C15	4	2	3	5	3	5	4	6	5	4	5	5	4	6	4	6	6	3		3	3	2
C16	2	6	4	6	4	3	2	6	6	5	6	6	6	6	5	5	5	5	3		1	3

Nodes	F1	F2	F3	F4	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18
C17	4	5	5	5	3	4	4	5	5	3	6	6	6	6	5	4	5	4	3	1		3
C18	4	2	1	3	2	5	3	5	4	4	4	6	3	4	3	6	5	4	2	3	3	

Table 12. Alternative paths matrix of instance *Portugal* 18×4

Instance *US* 13×13 was adapted from the case study presented in the work of Nucamendi-Guillén et al. (2021). The 13 suppliers were considered customers, and the 13 possible carriers were considered potential locations for facilities. The amount of raw material to be collected from each supplier was treated as demand (Table 13). Since each carrier had a fleet of vehicles available, the sum of their respective capacities was assumed to be the capacity of facility (Table 14). In the original instance the vehicle with the highest capacity could carry up to 75 units of demand, and for this reason this was the capacity limit considered for the homogeneous fleet (Table 15). The mass of a demand unit was defined as 206 kilograms.

Customer	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13
Demand (demand units)	10	8	15	11	13	9	10	12	9	14	12	8	12

Table 13. Demand of customers in instance *US* 13×13

Facility	F1	F2	F3	F4	F5	F6	F7	F8	F9	F10	F11	F12	F13
Capacity (demand units)	180	255	140	100	160	235	155	200	145	245	110	235	170
Opening cost (monetary units)	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000

Table 14. Capacity and opening cost of facilities in instance *US* 13×13

Available fleet (number of homogeneous vehicles)	7
Capacity of each vehicle (demand units)	75
Fixed cost of each vehicle (monetary units)	10,000

Table 15. Data related to the fleet of instance *US* 13×13

Table 16, 17 and 18 correspond, respectively, to the matrices of distances, speed, and alternative paths of instance *US* 13×13.

Nodes	F1	F2	F3	F4	F5	F6	F7	F8	F9	F10	F11	F12	F13	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13
F1														1622	1697	1519	1452	1407	893	1347	1526	1623	1064	202	47.4	98
F2														766	938	610	544	54.1	582	94.6	565	613	666	1229	1399	1526
F3														154	332	29.7	58.8	548	653	638	1205	1237	1204	1316	1462	1576
F4														98.8	88.8	246	317	804	907	897	1420	1447	1440	1570	1662	1682
F5														1475	1653	1334	1267	1237	708	1146	1340	1436	878	9.8	159	287
F6														1329	1506	1178	1112	605	1055	573	9.5	97.3	487	1334	1489	1640
F7														788	929	630	558	533	26.9	557	1056	1099	709	716	862	990
F8														1663	1750	1577	1504	1551	1001	1452	1632	1729	1170	307	150	20.8
F9														56.2	166	204	267	761	864	855	1377	1401	1397	1527	1643	1651
F10														1401	1602	1260	1202	752	750	652	465	561	66.8	885	1040	1168
F11														1343	1521	1192	1126	640	1089	608	74	28.4	562	1425	1580	1707
F12														204	395	69.2	13.3	506	594	586	1148	1181	1146	1276	1422	1504



Nodes	F1	F2	F3	F4	F5	F6	F7	F8	F9	F10	F11	F12	F13	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13
F13														783	954	627	560	85.2	518	31.1	593	638	632	1166	1336	1463
C1	1622	766	154	98.8	1475	1329	788	1663	56.2	1401	1343	204	783	185	151	211	711	814	809	1327	1354	1347	1477	1623	1661	
C2	1697	938	332	88.8	1653	1506	929	1750	166	1602	1521	395	954	185	332	401	886	984	984	1506	1533	1526	1639	1802	1733	
C3	1519	610	29.7	246	1334	1178	630	1577	204	1260	1192	69.2	627	151	332	69.1	554	662	652	1194	1218	1202	1335	1482	1572	
C4	1452	544	58.8	317	1267	1112	558	1504	267	1202	1126	13.3	560	211	401	69.1	490	601	580	1141	1174	1138	1271	1417	1498	
C5	1407	54.1	548	804	1237	605	533	1551	761	752	640	506	85.2	711	886	554	490	547	114	616	664	722	1226	1372	1512	
C6	893	582	653	907	708	1055	26.9	1001	864	750	1089	594	518	814	984	662	601	547	499	1066	1111	694	709	856	984	
C7	1347	94.6	638	897	1146	573	557	1452	855	652	608	586	31.1	809	984	652	580	114	499	582	628	604	1139	1309	1436	
C8	1526	565	1205	1420	1340	9.5	1056	1632	1377	465	74	1148	593	1327	1506	1194	1141	616	1066	582	101	488	1329	1483	1611	
C9	1623	613	1237	1447	1436	97.3	1099	1729	1401	561	28.4	1181	638	1354	1533	1218	1174	664	1111	628	101	586	1450	1604	1732	
C10	1064	666	1204	1440	878	487	709	1170	1397	66.8	562	1146	632	1347	1526	1202	1138	722	694	604	488	586	866	1021	1148	
C11	202	1229	1316	1570	9.8	1334	716	307	1527	885	1425	1276	1166	1477	1639	1335	1271	1226	709	1139	1329	1450	866	159	287	
C12	47.4	1399	1462	1662	159	1489	862	150	1643	1040	1580	1422	1336	1623	1802	1482	1417	1372	856	1309	1483	1604	1021	159	133	
C13	98	1526	1576	1682	287	1640	990	20.8	1651	1168	1707	1504	1463	1661	1733	1572	1498	1512	984	1436	1611	1732	1148	287	133	

Table 16. Distances matrix of instance *US* 13×13 (in kilometers)

Nodes	F1	F2	F3	F4	F5	F6	F7	F8	F9	F10	F11	F12	F13	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13
F1														1893	25.69	27.19	27.56	26.47	25.23	27.31	26.03	26.21	25.44	17.72	17.56	16.33
F2														25.53	25.63	24.21	25.19	11.27	22.05	21.02	17.44	18.58	18.20	27.24	27.14	27.14
F3														15.10	17.85	9.00	16.33	24.04	23.16	24.73	21.05	26.20	26.27	27.38	24.61	27.45
F4														19.37	24.67	25.63	13.90	25.28	25.62	25.34	27.02	25.12	25.97	27.63	19.24	25.91
F5														27.62	27.83	27.28	27.75	27.31	26.22	27.52	26.24	26.42	25.63	6.28	17.67	19.93
F6														26.98	27.25	25.94	26.29	17.09	18.32	16.75	8.80	8.54	23.87	26.22	25.99	26.46
F7														25.26	18.57	15.00	16.03	25.38	11.21	25.09	18.53	18.69	26.09	25.39	25.20	27.73
F8														18.48	25.72	19.05	19.24	27.56	25.28	27.25	26.08	26.24	25.56	21.32	22.73	13.33
F9														13.38	23.06	24.29	12.71	24.87	24.83	25.00	24.68	19.96	25.73	27.42	25.57	25.69
F10														25.80	26.92	25.30	26.36	18.16	25.51	17.81	24.22	23.97	15.90	22.69	25.72	25.85
F11														24.87	27.41	22.84	23.17	16.67	20.98	16.34	8.22	13.52	24.02	26.78	26.47	26.51
F12														11.33	15.67	8.87	6.33	23.43	16.23	16.84	20.66	18.93	25.57	25.62	27.49	19.09
F13														26.10	26.07	24.88	17.28	18.93	26.16	17.28	17.34	17.15	17.56	25.91	27.35	27.34
C1	1893	25.53	15.10	19.37	27.62	26.98	25.26	18.48	13.38	25.80	24.87	11.33	26.10	25.69	16.78	12.13	25.21	24.67	25.44	24.30	19.45	22.68	27.57	27.46	18.46	
C2	25.69	25.63	17.85	24.67	27.83	27.25	18.57	25.72	23.06	26.92	27.41	15.67	26.07	25.69	26.35	15.19	25.03	25.63	25.23	25.61	27.21	26.14	25.41	27.60	26.00	
C3	27.19	24.21	9.00	25.63	27.28	25.94	15.00	19.05	24.29	25.30	22.84	8.87	24.88	16.78	26.35	15.36	23.68	15.54	24.15	20.79	21.55	25.33	27.33	27.26	18.96	
C4	27.56	25.19	16.33	13.90	27.75	26.29	16.03	19.24	12.71	26.36	23.17	6.33	17.28	12.13	15.19	15.36	24.75	16.69	17.26	18.29	19.18	25.56	27.73	27.56	19.21	
C5	26.47	11.27	24.04	25.28	27.31	17.09	25.38	27.56	24.87	18.16	16.67	23.43	18.93	25.21	25.03	23.68	24.75	25.32	19.00	16.83	18.14	16.95	26.68	26.62	27.30	
C6	25.23	22.05	23.16	25.62	26.22	18.32	11.21	25.28	24.83	25.51	20.98	16.23	26.16	24.67	25.63	15.54	16.69	25.32	18.08	18.51	18.70	25.70	25.14	25.03	25.23	
C7	27.31	21.02	24.73	25.34	27.52	16.75	25.09	27.25	25.00	17.81	16.34	16.84	17.28	25.44	25.23	24.15	17.26	19.00	18.08	17.02	16.88	17.98	25.65	27.27	27.26	
C8	26.03	17.44	21.05	27.02	26.24	8.80	18.53	26.08	24.68	24.22	8.22	20.66	17.34	24.30	25.61	20.79	18.29	16.83	18.51	17.02	9.35	24.65	26.28	25.99	26.09	
C9	26.21	18.58	26.20	25.12	26.42	8.54	18.69	26.24	19.96	23.97	13.52	18.93	17.15	19.45	27.21	21.55	19.18	18.14	18.70	16.88	9.35	23.82	26.85	26.52	26.58	
C10	25.44	18.20	26.27	25.97	25.63	23.87	26.09	25.56	25.73	15.90	24.02	25.57	17.56	22.68	26.14	25.33	25.56	16.95	25.70	17.98	24.65	23.82	25.87	25.55	25.72	
C11	17.72	27.24	27.38	27.63	6.28	26.22	25.39	21.32	27.42	22.69	26.78	25.62	25.91	27.57	25.41	27.33	27.73	26.68	25.14	25.65	26.28	26.85	25.87	16.56	19.13	
C12	17.56	27.14	24.61	19.24	17.67	25.99	25.20	22.73	25.57	25.72	26.47	27.49	27.35	27.46	27.60	27.26	27.56	26.62	25.03	27.27	25.99	26.52	25.55	16.56	22.17	
C13	16.33	27.14	27.45	25.91	19.93	26.46	27.73	13.33	25.69	25.85	26.51	19.09	27.34	18.46	26.00	18.96	19.21	27.30	25.23	27.26	26.09	26.58	25.72	19.13	22.17	

Table 17. Speed matrix of instance *US* 13×13 (in meters per second)

Nodes	F1	F2	F3	F4	F5	F6	F7	F8	F9	F10	F11	F12	F13	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13
F1														3	5	4	3	6	6	3	6	6	6	6	6	6
F2														6	5	6	6	4	5	5	5	6	6	6	5	5
F3														5	6	6	6	6	4	5	6	6	6	5	6	6
F4														6	5	5	6	5	5	6	6	4	6	6	6	6
F5														3	4	4	4	5	6	4	6	6	6	5	6	4
F6														6	6	6	6	5	6	6	2	4	6	6	6	6
F7														5	6	5	6	5	6	6	6	6	6	6	6	6
F8														5	6	5	5	4	6	5	6	6	6	5	6	3
F9														6	4	6	6	6	6	6	6	5	6	6	6	6
F10														4	4	6	6	5	6	6	6	6	6	6	6	6
F11														6	6	6	6	6	6	6	4	5	6	6	5	5
F12														6	6	6	3	6	5	6	3	3	6	5	5	5
F13														3	4	6	6	4	6	5	6	6	6	6	6	6
C1	3	6	5	6	3	6	5	5	6	4	6	6	3		5	5	6	4	3	4	6	4	5	6	6	5
C2	5	5	6	5	4	6	6	6	4	4	6	6	4	5		3	6	5	5	4	6	4	5	6	6	5
C3	4	6	6	5	4	6	5	5	6	6	6	6	6	5	3		6	6	5	5	4	2	5	4	4	5
C4	3	6	6	6	4	6	6	5	6	6	6	3	6	6	6	6		6	5	6	3	3	6	5	5	5
C5	6	4	6	5	5	5	5	4	6	5	6	6	4	4	5	6	6		5	6	6	6	6	6	6	6
C6	6	5	4	5	6	6	6	6	6	6	6	5	6	3	5	5	5	5		6	5	6	6	6	6	6
C7	3	5	5	6	4	6	6	5	6	6	6	6	5	4	4	5	6	6	6		6	6	6	6	6	6
C8	6	5	6	6	6	2	6	6	6	6	4	3	6	6	6	4	3	6	5	6		6	6	6	6	6
C9	6	6	6	4	6	4	6	6	5	6	5	3	6	4	4	2	3	6	6	6	6		6	6	6	6
C10	6	6	6	6	6	6	6	6	6	6	6	6	6	5	5	5	6	6	6	6	6	6		5	6	6
C11	6	6	5	6	5	6	6	5	6	6	6	5	6	6	6	4	5	6	6	6	6	6	5		6	6
C12	6	5	6	6	6	6	6	6	6	6	5	5	6	6	6	4	5	6	6	6	6	6	6	6		5
C13	6	5	6	6	4	6	6	3	6	6	5	5	6	5	5	5	5	6	6	6	6	6	6	6	5	

Table 18. Alternative paths matrix of instance *US 13×13*

Instances *Ireland 6×2* and *Ireland 22×6* were adapted from the case of a dairy processing industry supply chain presented in the paper of Validi et al. (2020). In instance *Ireland 6×2* processing plants are potential facilities, and distribution centers are customers. Thus, the capacity of distribution centers indicated in the original instance was treated as demand (the values were divided by 1,000) (Table 19). The capacity of each facility was defined as the sum of the total demand, to avoid restricting the location decision (Table 20). The opening costs indicated in the original instance were multiplied by 1,000 (Table 20) and the fixed cost of vehicles was set to be 200,000 (Table 21). It was assumed that the capacity of each vehicle was 4,000 demand units, and that each demand unit had a mass of 3.5 kilograms (Table 21).

Customer	C1	C2	C3	C4	C5	C6
Demand (demand units)	800	1,000	1,000	1,000	700	1,000

Table 19. Demand of customers in instance *Ireland 6×2*

Facility	F1	F2
Capacity (demand units)	5,500	5,500
Opening cost (monetary units)	1,500,000	2,000,000

Table 20. Capacity and opening cost of facilities in instance *Ireland 6×2*

Available fleet (number of homogeneous vehicles)	4
Capacity of each vehicle (demand units)	4,000
Fixed cost of each vehicle (monetary units)	200,000

Table 21. Data related to the fleet of instance *Ireland* 6×2

Table 22, 23 and 24 correspond, respectively, to the matrices of distances, speed, and alternative paths of instance *Ireland* 6×2.

Nodes	F1	F2	C1	C2	C3	C4	C5	C6
F1			38.8	7.2	47.0	110.0	73.0	205.0
F2			136.0	98.9	60.6	61.0	70.5	99.9
C1	38.8	136.0		35.9	80.5	131.0	111.0	236.0
C2	7.2	98.9	35.9		45.2	106.0	72.8	201.0
C3	47.0	60.6	80.5	45.2		92.2	28.5	159.0
C4	110.0	61.0	131.0	106.0	92.2		114.0	133.0
C5	73.0	70.5	111.0	72.8	28.5	114.0		148.0
C6	205.0	99.9	236.0	201.0	159.0	133.0	148.0	

Table 22. Distances matrix of instance *Ireland* 6×2 (in kilometers)

Nodes	F1	F2	C1	C2	C3	C4	C5	C6
F1			12.93	6.67	10.44	15.28	7.16	13.67
F2			16.19	12.68	9.18	14.52	14.69	15.14
C1	12.93	16.19		17.10	10.32	16.79	8.81	14.05
C2	6.67	12.68	17.10		10.76	14.72	6.39	13.96
C3	10.44	9.18	10.32	10.76		15.37	5.94	13.25
C4	15.28	14.52	16.79	14.72	15.37		11.88	14.78
C5	7.16	14.69	8.81	6.39	5.94	11.88		14.51
C6	13.67	15.14	14.05	13.96	13.25	14.78	14.51	

Table 23. Speed matrix of instance *Ireland* 6×2 (in meters per second)

Nodes	F1	F2	C1	C2	C3	C4	C5	C6
F1			4	3	5	5	5	6
F2			5	5	4	4	6	6
C1	4	5		5	5	5	6	4
C2	3	5	5		5	4	6	6
C3	5	4	5	5		6	4	5
C4	5	4	5	4	6		6	6
C5	5	6	6	6	4	6		6
C6	6	6	4	6	5	6	6	

Table 24. Alternative paths matrix of instance *Ireland* 6×2

In instance *Ireland 22×6* distribution centers correspond to potential facilities, and retailers to customers. The original values for the demand of each retailer corresponds to two thirds of the total population at the respective location (Validi, 2014), and were divided by 100 (Table 25). The capacity of facilities was considered proportional to the capacity originally defined for distribution centers (the values were divided by 100) (Table 26). The opening costs indicated in the original instance were multiplied by 1,000 (Table 26) and the fixed cost of vehicles was set to be 20,000 (Table 27). It was assumed that the capacity of each vehicle was 3,800 demand units, and that each demand unit had a mass of 3.5 kilograms (Table 27).

Customer	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18	C19	C20	C21	C22
Demand (demand units)	250	250	190	90	140	145	100	90	210	90	70	110	120	350	70	160	130	70	3,500	1,380	1,820	1,770

Table 25. Demand of customers in instance *Ireland 22×6*

Facility	F1	F2	F3	F4	F5	F6
Capacity (demand units)	8,000	10,000	10,000	10,000	7,000	10,000
Opening cost (monetary units)	200,000	250,000	250,000	250,000	100,000	250,000

Table 26. Capacity and opening cost of facilities in instance *Ireland 22×6*

Available fleet (number of homogeneous vehicles)	12
Capacity of each vehicle (demand units)	3,800
Fixed cost of each vehicle (monetary units)	20,000

Table 27. Data related to the fleet of instance *Ireland 22×6*

Table 28, 29 and 30 correspond, respectively, to the matrices of distances, speed, and alternative paths of instance *Ireland 22×6*.

Nodes	F1	F2	F3	F4	F5	F6	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18	C19	C20	C21	C22
F1							329	26	513	1250	1070	1170	795	1420	1060	1650	1330	1090	2290	2370	2480	1900	2180	2030	875	993	621	937
F2							34	368	249	1040	701	808	450	1150	684	1310	990	748	2020	2020	2120	1570	1900	1580	497	611	293	559
F3							474	811	456	924	318	448	164	879	249	801	547	312	1640	1590	1700	1140	1390	1180	50	165	207	164
F4							1080	1310	820	22	620	531	770	332	1140	1180	1190	1220	1190	1340	1450	817	1440	1220	948	1050	1030	810
F5							726	1110	722	1130	480	611	392	1020	28	478	261	68	1700	1490	1650	1190	1130	951	288	125	457	304
F6							1990	2380	1880	1330	1260	1220	1520	1000	1500	991	1250	1460	476	08	119	509	575	536	1600	1580	1810	1430
C1	329	34	474	1080	726	1990		336	272	1070	740	835	477	1180	695	1350	1020	761	2050	2010	2120	1560	1920	1610	520	625	292	586
C2	26	368	811	1310	1110	2380	336		516	1250	1090	1190	800	1420	1070	1660	1360	1140	2290	2380	2490	1890	2200	1970	883	1000	626	949
C3	513	249	456	820	722	1880	272	516		796	591	695	424	915	707	1270	1040	860	1780	1880	1990	1390	1770	1540	508	637	414	533
C4	1250	1040	924	22	1130	1330	1070	1250	796		638	555	772	337	1150	1210	1210	1220	1190	1340	1450	822	1450	1220	965	1050	1020	827
C5	1070	701	318	620	480	1260	740	1090	591	638		120	253	511	484	719	634	573	1320	1270	1380	821	1150	928	335	399	538	186
C6	1170	808	448	531	611	1220	835	1190	695	555	120		380	406	608	739	684	696	1270	1210	1320	764	1100	872	466	524	655	310
C7	795	450	164	770	392	1520	477	800	424	772	253	380		738	368	866	649	432	1580	1530	1630	1080	1410	1180	185	283	282	147
C8	1420	1150	879	332	1020	1000	1180	1420	915	337	511	406	738		1000	929	1030	1080	884	1010	1120	489	1120	894	893	918	1000	704
C9	1060	684	249	1140	28	1500	695	1070	707	1150	484	608	368	1000		501	278	64	1720	1520	1670	1210	1150	989	258	104	422	316
C10	1650	1310	801	1180	478	991	1350	1660	1270	1210	719	739	866	929	501		260	452	1390	1010	1160	880	600	470	790	596	914	776
C11	1330	990	547	1190	261	1250	1020	1360	1040	1210	634	684	649	1030	278	260		215	1550	1270	1420	1080	869	732	537	379	698	537

Nodes	F1	F2	F3	F4	F5	F6	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18	C19	C20	C21	C22
C12	1090	748	312	1220	68	1460	761	1140	860	1220	573	696	432	1080	64	452	215		1700	1470	1620	1190	1070	933	322	191	491	370
C13	2290	2020	1640	1190	1700	476	2050	2290	1780	1190	1320	1270	1580	884	1720	1390	1550	1700		484	530	531	985	885	1690	1710	1880	1540
C14	2370	2020	1590	1340	1490	08	2010	2380	1880	1340	1270	1210	1530	1010	1520	1010	1270	1470	484		126	506	572	533	1590	1580	1810	1430
C15	2480	2120	1700	1450	1650	119	2120	2490	1990	1450	1380	1320	1630	1120	1670	1160	1420	1620	530	126		624	573	697	1710	1700	1930	1550
C16	1900	1570	1140	817	1190	509	1560	1890	1390	822	821	764	1080	489	1210	880	1080	1190	531	506	624		759	571	1150	1200	1370	1000
C17	2180	1900	1390	1440	1130	575	1920	2200	1770	1450	1150	1100	1410	1120	1150	600	869	1070	985	572	573	759		239	1380	1240	1650	1260
C18	2030	1580	1180	1220	951	536	1610	1970	1540	1220	928	872	1180	894	989	470	732	933	885	533	697	571	239		1200	1090	1420	1030
C19	875	497	50	948	288	1600	520	883	508	965	335	466	185	893	258	790	537	322	1690	1590	1710	1150	1380	1200		172	238	162
C20	993	611	165	1050	125	1580	625	1000	637	1050	399	524	283	918	104	596	379	191	1710	1580	1700	1200	1240	1090	172		349	209
C21	621	293	207	1030	457	1810	292	626	414	1020	538	655	282	1000	422	914	698	491	1880	1810	1930	1370	1650	1420	238	349		351
C22	937	559	164	810	304	1430	586	949	533	827	186	310	147	704	316	776	537	370	1540	1430	1550	1000	1260	1030	162	209		

Table 28. Distances matrix of instance *Ireland* 22×6 (in kilometers)

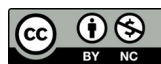
Nodes	F1	F2	F3	F4	F5	F6	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18	C19	C20	C21	C22
F1							1371	722	1315	1603	1372	1393	1205	1479	803	1618	924	790	1527	1411	1425	1508	1298	1471	1042	788	1294	1420
F2							567	1752	1186	1576	974	1036	1000	1369	633	1456	786	623	1530	1347	1359	1377	1439	1254	828	849	1395	847
F3							1053	1126	1267	1540	964	996	1139	1221	415	954	829	473	1439	1325	1349	1357	1158	1311	595	367	863	607
F4							1385	1679	1608	611	1476	1475	1426	1383	1462	1513	1417	1452	1653	1396	1422	1513	1500	1564	1215	1346	1431	2250
F5							756	925	802	1256	1067	1018	871	2125	933	1992	1813	1133	1574	1461	1618	1417	1449	1441	565	1302	635	844
F6							1382	1526	1567	1478	1500	1452	1490	1515	1471	1502	1488	1431	1442	313	1240	1542	1597	1624	1333	1463	1371	1490
C1	1371	567	1053	1385	756	1382		1600	1295	1486	949	1071	994	1405	644	1607	773	705	1553	1241	1262	1182	1455	1220	867	651	1217	814
C2	722	1752	1126	1679	925	1526	1600		1564	1603	1298	1322	1333	1479	811	1729	907	826	1527	1417	1431	1500	1310	1313	1338	794	1304	1054
C3	1315	1186	1267	1608	802	1567	1295	1564		1561	1313	1363	1178	1386	693	1764	912	896	1483	1362	1508	1448	1475	1510	996	708	1255	987
C4	1603	1576	1540	611	1256	1478	1486	1603	1561		1418	1542	1287	1404	1065	1440	1440	1356	1653	1396	1422	1522	1510	1564	1237	1094	1417	1253
C5	1372	974	964	1476	1067	1500	949	1298	1313	1418		1000	937	1310	1344	1498	1409	1364	1571	1512	1533	1610	1597	1719	744	1108	1121	1033
C6	1393	1036	996	1475	1018	1452	1071	1322	1363	1542	1000		1056	1353	1267	1369	1341	1160	1628	1440	1467	1592	1667	1710	706	1092	780	1148
C7	1205	1000	1139	1426	871	1490	994	1333	1178	1287	937	1056		1230	511	1924	1803	554	1549	1417	1430	1500	1469	1513	881	674	1044	817
C8	1479	1369	1221	1383	2125	1515	1405	1479	1386	1404	1310	1353	1230		1515	1548	1431	1500	1733	1403	1436	1630	1556	1656	992	1530	1282	1564
C9	803	633	415	1462	933	1471	644	811	693	1065	1344	1267	511	1515		1856	1158	1067	1509	1490	1546	1440	1474	1498	506	963	879	810
C10	1618	1456	954	1513	1992	1502	1607	1729	1764	1440	1498	1369	1924	1548	1856		1667	1674	1544	1530	1611	1467	1667	1567	823	1656	1088	1176
C11	924	786	829	1417	1813	1488	773	907	912	1440	1409	1341	1803	1431	1158	1667		1024	1520	1512	1578	1500	1448	1525	746	1579	969	1119
C12	790	623	473	1452	1133	1431	705	826	896	1356	1364	1160	554	1500	1067	1674	1024		1491	1441	1588	1417	1372	1414	537	1224	585	881
C13	1527	1530	1439	1653	1574	1442	1553	1527	1483	1653	1571	1628	1549	1733	1509	1544	1520	1491		1344	1606	1770	1642	1475	1408	1425	1492	1604
C14	1411	1347	1325	1396	1461	313	1241	1417	1362	1396	1512	1440	1417	1403	1490	1530	1512	1441	1344		1167	1406	1589	1481	1325	1317	1371	1490
C15	1425	1359	1349	1422	1618	1240	1262	1431	1508	1422	1533	1467	1430	1436	1546	1611	1578	1588	1606	1167		1486	1061	1787	1357	1349	1399	1520
C16	1508	1377	1357	1513	1417	1542	1182	1500	1448	1522	1610	1592	1500	1630	1440	1467	1500	1417	1770	1406	1486		1581	1586	1198	1333	1269	1389
C17	1298	1439	1158	1500	1449	1597	1455	1310	1475	1510	1597	1667	1469	1556	1474	1667	1448	1372	1642	1589	1061	1581		1532	1095	1476	1375	1500
C18	1471	1254	1311	1564	1441	1624	1220	1313	1510	1564	1719	1710	1513	1656	1498	1567	1525	1414	1475	1481	1787	1586	1532		1176	1397	1315	1561
C19	1042	828	595	1215	565	1333	867	1338	996	1237	744	706	881	992	506	823	746	537	1408	1325	1357	1198	1095	1176		410	881	675
C20	788	849	367	1346	1302	1463	651	794	708	1094	1108	1092	674	1530	963	1656	1579	1224	1425	1317	1349	1333	1476	1397	410		831	697
C21	1294	1395	863	1431	635	1371	1217	1304	1255	1417	1121	780	1044	1282	879	1088	969	585	1492	1371	1399	1269	1375	1315	881	831		1170
C22	1420	847	607	2250	844	1490	814	1054	987	1253	1033	1148	817	1564	810	1176	1119	881	1604	1490	1520	1389	1500	1561	675	697		

Table 29. Speed matrix of instance *Ireland* 22×6 (in meters per second)



Nodes	F1	F2	F3	F4	F5	F6	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18	C19	C20	C21	C22	
F1							4	3	5	6	6	5	5	6	3	5	4	6	5	5	6	6	5	5	4	5	5	6	
F2							4	5	5	6	6	6	5	4	6	5	6	5	6	6	5	6	4	6	4	6	5	5	
F3							5	5	6	6	3	3	5	5	4	4	3	4	6	6	6	5	5	5	1	5	4	6	
F4							5	5	4	3	6	6	6	2	6	6	6	6	4	6	6	5	6	4	6	6	6	6	
F5							6	6	5	6	5	6	4	6	1	6	5	3	6	6	6	6	4	3	4	4	5	4	
F6							5	5	6	6	5	6	6	6	6	6	4	5	3	1	2	4	3	3	6	6	6	6	
C1	4	4	5	5	6	5		6	3	6	6	5	5	6	6	5	5	6	5	6	6	6	5	6	4	6	6	5	
C2	3	5	5	5	6	5	6		5	6	4	4	6	6	5	6	4	5	5	6	5	6	4	6	4	5	4	4	
C3	5	5	6	4	5	6	3	5		6	5	5	5	5	6	6	6	6	6	5	5	6	6	6	6	6	6	5	
C4	6	6	6	3	6	6	6	6	6		5	5	6	2	6	5	6	6	5	6	6	5	6	3	6	5	5	6	
C5	6	6	3	6	5	5	6	4	5	5		2	5	6	4	5	4	5	5	6	6	5	6	6	4	4	6	4	
C6	5	6	3	6	6	6	5	4	5	5	2		6	5	6	4	4	6	5	6	6	5	6	6	5	6	6	6	
C7	5	5	5	6	4	6	5	6	5	6	5	6		6	5	5	3	4	6	6	6	5	4	5	5	6	5	5	
C8	6	4	5	2	6	6	6	6	5	2	6	5	6		6	4	5	5	5	6	6	4	4	5	6	5	6	4	
C9	3	6	4	6	1	6	6	5	6	6	4	6	5	6		5	4	1	6	6	6	6	4	3	5	4	6	4	
C10	5	5	4	6	6	6	5	6	6	5	5	4	5	4	5		4	4	6	6	6	6	3	2	3	4	5	4	
C11	4	6	3	6	5	4	5	4	6	6	4	4	3	5	4	4		4	6	6	6	6	6	3	4	3	4	4	
C12	6	5	4	6	3	5	6	5	6	6	5	6	4	5	1	4	4		6	5	4	6	4	3	5	5	5	4	
C13	5	6	6	4	6	3	5	5	6	5	5	5	6	5	6	6	6	6		3	2	2	3	4	5	6	5	5	
C14	5	6	6	6	6	1	6	6	5	6	6	6	6	6	6	6	6	5	3		3	5	3	4	5	6	6	6	
C15	6	5	6	6	6	2	6	5	5	6	6	6	6	6	6	6	4	2	3		4	5	4	5	6	6	6	6	
C16	6	6	5	5	6	4	6	6	6	5	5	5	5	4	6	6	6	6	2	5	4		4	5	5	5	5	4	
C17	5	4	5	6	4	3	5	4	6	6	6	6	4	4	4	3	6	4	3	3	5	4		3	5	6	5	5	
C18	5	6	5	4	3	3	6	6	6	3	6	6	5	5	3	2	3	3	4	4	4	5	3		5	5	5	5	
C19	4	4	1	6	4	6	4	4	6	6	4	5	5	6	5	3	4	5	5	5	5	5	5	5		5	5	6	
C20	5	6	5	6	4	6	6	5	6	5	4	6	6	5	4	4	3	5	6	6	6	5	6	5	5		6	4	
C21	5	5	4	6	5	6	6	4	6	5	6	6	5	6	6	5	4	5	5	6	6	5	5	5	5	5	6		6
C22	6	5	6	6	4	6	5	4	5	6	4	6	5	4	4	4	4	4	5	6	6	4	5	5	6	4	6		

Table 30. Alternative paths matrix of instance *Ireland 22×6*



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